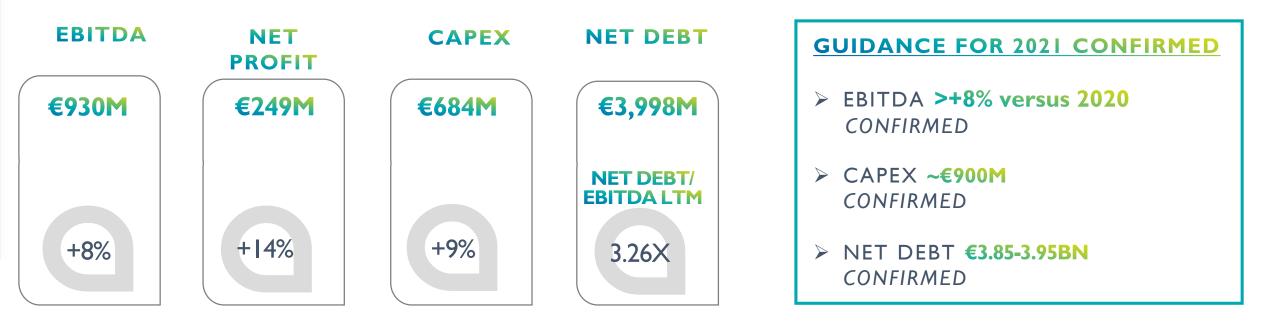
ACEA GROUP 9M 2021 RESULTS ROME, 10 NOVEMBER 2021

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EFFECTIVENESS OF STRATEGY CONFIRMED BY STRONG RESULTS

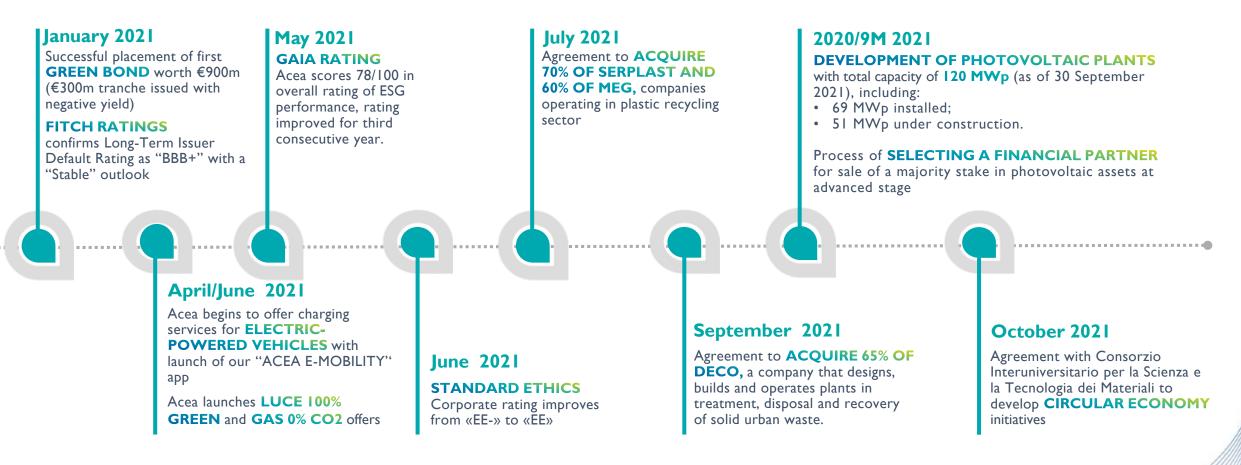
STRONG COMMITMENT TO OPERATIONAL EFFICIENCY AND INNOVATION





A LEADING INDUSTRIAL GROUP

OUR BUSINESSES ARE EVOLVING



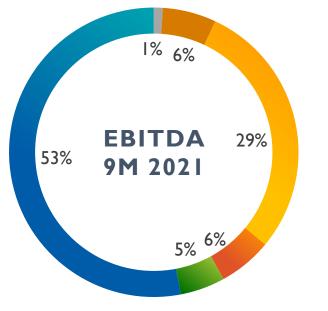


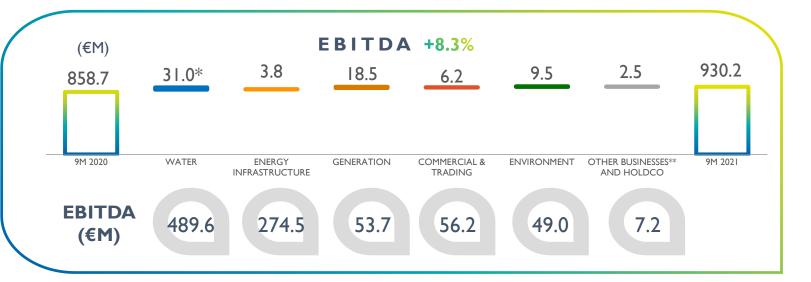
(€M)			9M 202I (A)	9M 2020 (B)	% CHANGE (A/B)
CONSOLIDA	TED REVENUE		2,765.8	2,471.3	+11.9%
EBITDA	EBITDA			858.7	+8.3%
EBIT			459.7	426.0	+7.9%
GROUP NET	PROFIT		248.6	218.7	+13.6%
CAPEX			684.3	625.3	+9.4%
(€M)	30 Sept 2021 (A)	31 Dec 2020 (B)	30 Sept 2020 (C)	% CHANGE (A/B)	% CHANGE (A/C)
NET DEBT	3,998.3	3,528.0	3,535.3	+13.3%	+13.1%

POSITIVE TREND REFLECTED IN ALL FINANCIAL INDICATORS, CONFIRMING EFFECTIVENESS OF STRATEGY BASED ON: GROWTH, VALUE CREATION, SUSTAINABILITY

PERFORMANCE DRIVEN BY ORGANIC GROWTH, THANKS TO MAJOR INVESTMENT IN ALL AREAS OF BUSINESS

RESULTS 9M 2021





CHANGES IN SCOPE OF CONSOLIDATION



EBITDA (€M)	Change
SII TERNI	+10.1
A D I S T R I B U Z I O N E G A S ^	+2.7
FERROCART/CAVALLARI	+2.3
SIMAM	+1.8
PHOTOVOLTAIC	+2.2
CONSORCIO ACEA E LIMA NORTE	+0.8
TOTAL	+19.9



* Line-by-line consolidation of SII Terni

** Overseas, Engineering & Services

acea

^ Entity resulting from the merger of Pescara Distribuzione Gas with Alto Sangro Distribuzione Gas

EBITDA AND QUANTITATIVE DATA 9M 2021 FINANCIAL HIGHLIGHTS

(€M)	9M 2021 (A)	9M 2020 (B)	% change (A/B)
EBITDA	489.6	458.6	+6.8%
Acea Ato2	324.3	304.0	+6.7%
Acea Ato5	24.9	25.1	-0.8%
Gori	60.4	59.7	+1.2%
ADF	47.1	44.7	+5.4%
SII Terni	10.5	0.4	n/s
Equity-accounted water companies	13.1	19.5	-32.8%
Other consolidated water companies	4.3	3.2	+34.4%
Gas distribution	5.0	2.0	+150.0%
CAPEX	373.1	338.4	+10.3%





EBITDA main drivers

GROWTH AT ACEA ATO2 Tariff effects (third regulatory period 2020-2023 - ARERA Resolution 580/2019) Operational efficiency +20.3 €M LINE-BY-LINE CONSOLIDATION OF SII TERNI (November 2020) +€10.1M

ADISTRIBUZIONEGAS* (August 2020) +€2.7M

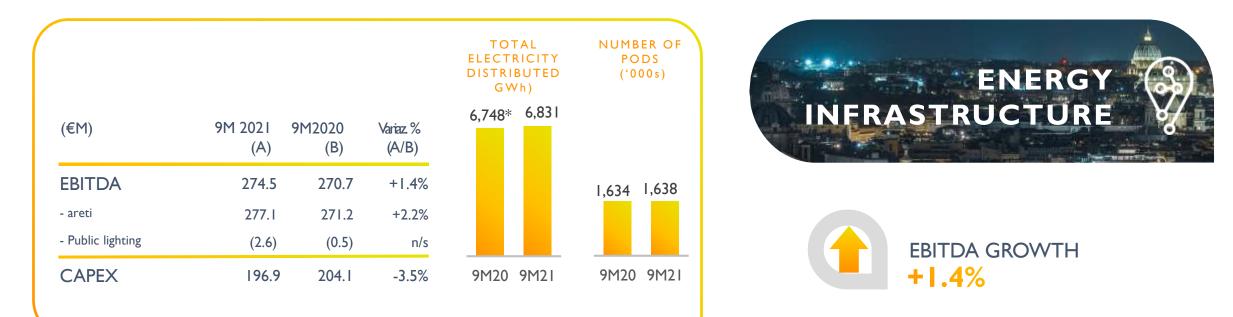
acea

* Entity resulting from the merger of Pescara Distribuzione Gas with Alto Sangro Distribuzione Gas

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EBITDA AND QUANTITATIVE DATA 9M 2021

FINANCIAL HIGHLIGHTS



EBITDA main drivers

ELECTRICITY DISTRIBUTION ARETI Tariff and regulatory effects Partnership with Open Fiber Resilience plan

PUBLIC LIGHTING Lack of authorizations for new assets

-€2.1M

INNOVATION

283k 2G meters installed as of September 30, 2021

+€5.9M



EBITDA AND QUANTITATIVE DATA 9M 2021

FINANCIAL HIGHLIGHTS

				TOTAL ELECTRICITY PRODUCED (GWh)	•
(€M)	9M 2021 (A)	9M 2020 (B)	%change (A/B)	468	k
EBITDA	53.7	35.2	+52.6%		
CAPEX	30.5	18.7	+63.1%	9M20 9M21	_



EBITDA GROWTH +52.6%

EBITDA main drivers

PRICE AND VOLUME EFFECTS Effect of energy market prices and increased volumes of hydroelectric energy produced

+€13.6M

PHOTOVOLTAIC +€3.4M (+€2.2M change in scope of consolidation)

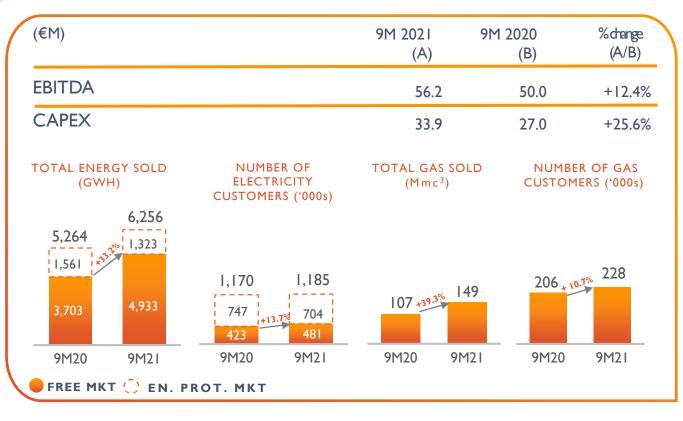
NEW PHOTOVOLTAIC PLANTS

- Total capacity at 69 MWp
- 51 MWp of capacity from plants under construction

* of which photovoltaic 59 GWh

EBITDA AND QUANTITATIVE DATA 9M 2021

FINANCIAL HIGHLIGHTS







EBITDA Main drivers

IMPROVED MARGIN ON FREE MARKET

+€13.4M

Increases in volume of electricity sold and number of customers IMPROVED MARGIN ON GAS SALES + €9.9M REDUCED MARGIN ON ENHANCED PROTECTION MKT -€2.1M

EBITDA AND QUANTITATIVE DATA 9M 2021 FINANCIAL HIGHLIGHTS

(€M))		9M 2021 (A)	9M 2020 (B)	%change (A/B)
EBIT	ſDA		49.0	39.5	+24.0%
CAF	PEX		23.2	18.2	+27.5%
	TREATMENT A (KTON 1,180			CITY SOLD Wh)	
	1,100		248	249	
_	9M20	9M21	9M20	9M21	



 ✓ Agreement to acquire 70% of Serplast and 60% of Meg, companies operating in the plastic recycling sector – volumes handled ~70k tonnes per year (July 2021)

 ✓ Agreement to acquire 65% of Deco, a company that designs, builds and operates plants for treatment, disposal and recovery of solid urban waste – volumes handled ~270k tonnes per year (September 2021)



EBITDA GROWTH +24.0%

EBITDA Main drivers

acea

INCREASED EBITDA FOR WTE PLANTS Higher prices received for electricity produced

+€8.IM

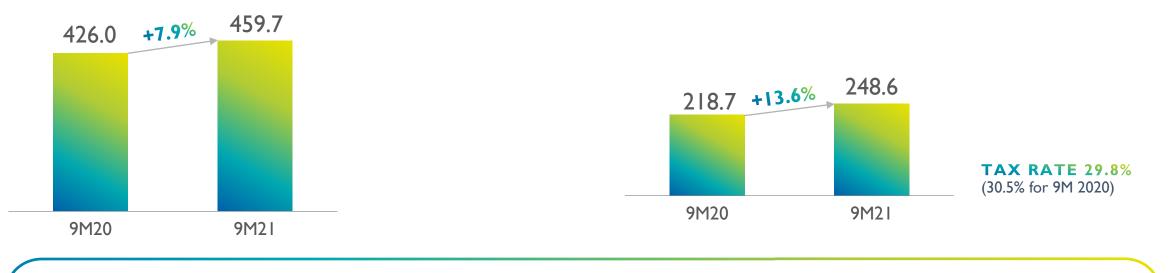
ACQUISITION OF FERROCART/ CAVALLARI (April 2020)

+€2.3M

REDUCED EBITDA AT DEMAP Revamp of sorting plant for plastic packaging

-€I.IM

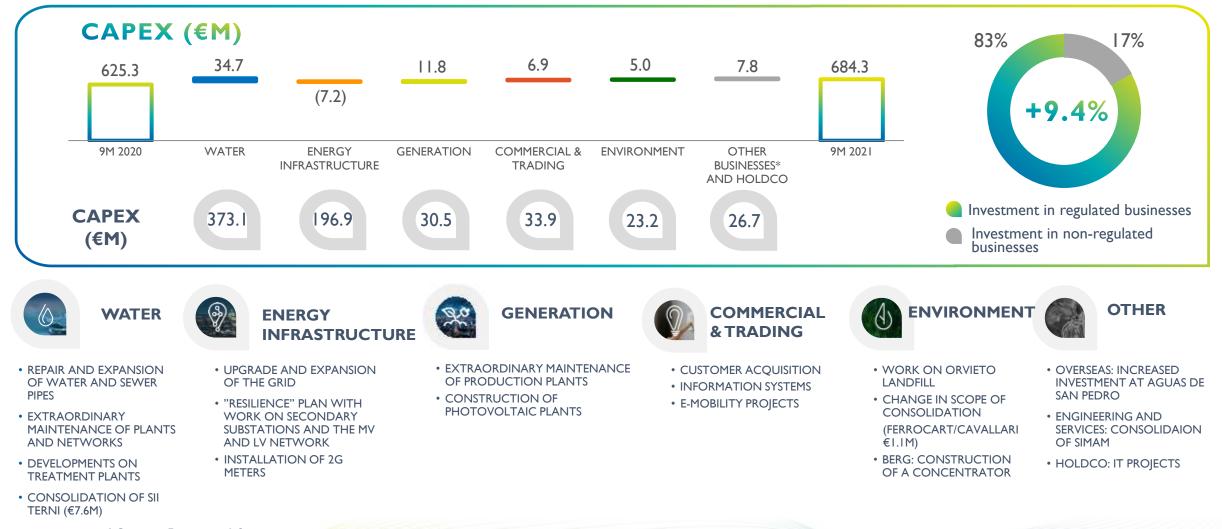
EBIT AND NET PROFIT 9M 2021 NET PROFIT (€M)



(€M)	9M2021	9M 2020	% CHANGE		
DEPRECIATION	395.2	364.8	+8.3%	DEPRECIATION	Increased investment across all areas of business and changes in scope of consolidation.
IMPAIRMENTS	66.4	58.1	+14.3%	IMPAIRMENTS	Increase in impairments due to growth in turnover as a result of rising commodity prices.
PROVISIONS	8.9	9.8	-9.2%		Ratio of impairments to revenue at 30 September
TOTAL	470.5	432.7	+8.7%		2021 unchanged versus 30 September 2020.

EBIT (€M)

CAPEX 9M 2021 MAJOR INVESTMENT IN UPGRADING INFRASTRUCTURE



* Overseas, Engineering & Services

CASH FLOW 9M 2021

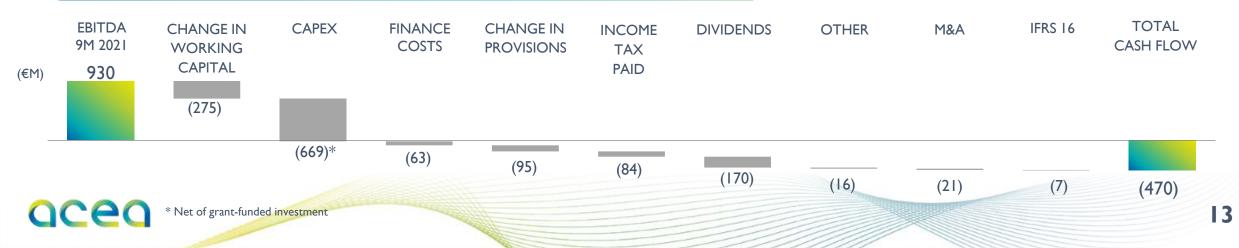
CASH FLOW (€M)	9M 2021	9M 2020
ΕΒΙΤΟΑ	930	859
CHANGE IN WORKING CAPITAL	(275)	(2)
CAPEX	(669)	(625)
FREE CASH FLOW	(14)	2 2
FINANCE INCOME/(COSTS)	(63)	(68)
CHANGE IN PROVISIONS	(95)	(77)
INCOME TAX PAID	(84)	(48)
DIVIDENDS	(7 0)	(66)
O T H E R	(16)	(38)
M & A	(21)	(92)
IFRS I6	(7)	(6)
TOTAL CASH FLOW	(470)	(473)

INCREASE IN WORKING CAPITAL ABSORPTION (€64M)

The increase in energy prices has led to:

- > a reduction in system costs collected by areti
- an increase in turnover at Acea Energia, resulting in a temporary increase in its working capital requirement

WORKING CAPITAL OVER LTM (September 2021 vs September 2020) IS IN LINE

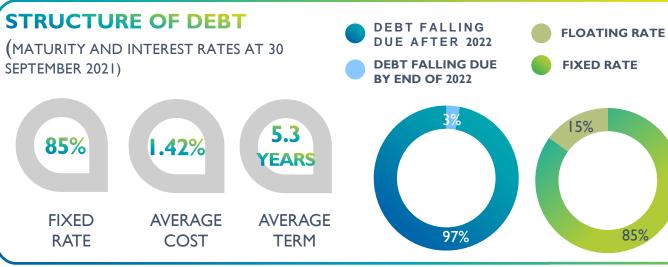


RESULTS 9M 2021 SOLID FINANCIAL STRUCTURE

GREEN BOND

I Dec 2020	30 Sept 2020	CHANGE (A-B)	CHANGE (A-C)		21 JANUARY 20	21	
(B) ,528.0	(C) 3,535.3	470.3	462.9		successfully comple • first €300m tra	ted in two trand anche, 0% rate,	maturing 28 September
4,130.2	4,116.9	695.4	708.7				taly with negative yield); 6 rate, maturing 28 July
(602.2)	(581.5)	(225.1)	(245.8)				
					RATINGS	SU	ATAINABILITY
	DEBT FA DUE AFT DEBT FALI BY END OF	ER 2022	FLOATING RATE	Fitch Ratings	BBB+ STABLE OUTLOOK		A- LEADERSHIP
3 IRS		3%	15%	Moody's	Baa2 STABLE OUTLOOK	standard ethics 🕻	EE POSITIVE RATING UPGRADE IN JUNE 2021
RAGE RM		97%	85%			Gaïa	78/100 T IMPROVEMENT IN RATING FOR THIRD YEAR RUNNING
a suite					The second s		14

30 Sept 31 (€M) 2021 2 (A) Net debt 3,998.3 3,52 Medium/long-term 4,825.6 4,1 Short-term (827.3) (6)



Q&A SESSION





THIS PRESENTATION CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS THAT REFLECT THE COMPANY'S MANAGEMENT'S CURRENT VIEWS WITH RESPECT TO FUTURE EVENTS AND FINANCIAL AND OPERATIONAL PERFORMANCE OF THE COMPANY AND ITS SUBSIDIARIES.

THESE FORWARD-LOOKING STATEMENTS ARE BASED ON ACEA S.P.A.'S CURRENT EXPECTATIONS AND PROJECTIONS ABOUT FUTURE EVENTS. BECAUSE THESE FORWARD-LOOKING STATEMENTS ARE SUBJECT TO RISKS AND UNCERTAINTIES, ACTUAL FUTURE RESULTS OR PERFORMANCE MAY MATERIALLY DIFFER FROM THOSE EXPRESSED THEREIN OR IMPLIED THEREBY DUE TO ANY NUMBER OF DIFFERENT FACTORS, MANY OF WHICH ARE BEYOND THE ABILITY OF ACEA S.P.A. TO CONTROL OR ESTIMATE PRECISELY, INCLUDING CHANGES IN THE REGULATORY FRAMEWORK, FUTURE MARKET DEVELOPMENTS, FLUCTUATIONS IN THE PRICE AND AVAILABILITY OF FUEL AND OTHER RISKS.

YOU ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON THE FORWARD-LOOKING STATEMENTS CONTAINED HEREIN, WHICH ARE MADE ONLY AS OF THE DATE OF THIS PRESENTATION. ACEA S.P.A. DOES NOT UNDERTAKE ANY OBLIGATION TO PUBLICLY RELEASE ANY UPDATES OR REVISIONS TO ANY FORWARD-LOOKING STATEMENTS TO REFLECT EVENTS OR CIRCUMSTANCES AFTER THE DATE OF THIS PRESENTATION.

THIS PRESENTATION DOES NOT CONSTITUTE A RECOMMENDATION REGARDING THE SECURITIES OF THE COMPANY. THIS PRESENTATION DOES NOT CONTAIN AN OFFER TO SELL OR A SOLICITATION OF ANY OFFER TO BUY ANY SECURITIES ISSUED BY ACEA S.P.A. OR ANY OF ITS SUBSIDIARIES.

PURSUANT TO ART. 154-BIS, PAR. 2, OF THE LEGISLATIVE DECREE N. 58 OF FEBRUARY 24, 1998, THE EXECUTIVE IN CHARGE OF PREPARING THE CORPORATE ACCOUNTING DOCUMENTS AT ACEA, FABIO PARIS - CFO OF THE COMPANY - DECLARES THAT THE ACCOUNTING INFORMATION CONTAINED HEREIN CORRESPOND TO DOCUMENT RESULTS, BOOKS AND ACCOUNTING RECORDS.



