Acea Group H1 2020 Results

Rome, 29 July 2020



Executive summary

ACEA Group sees continued growth

SIGNIFICANT IMPROVEMENT IN RESULTS DESPITE THE IMPACT OF THE HEALTH EMERGENCY GROWTH IN INVESTMENT IN REGULATED INFRASTRUCTURE CONTINUES



- EBITDA of €569m +13% versus H1 2019 (organic growth >8%)
- ► EBIT of €277m +7% versus HI 2019
- > NET PROFIT of €144m +1% versus H1 2019
- Capex of €411m +20% versus H1 2019

KEY TRANSACTIONS COMPLETED SINCE THE BEGINNING OF THE YEAR

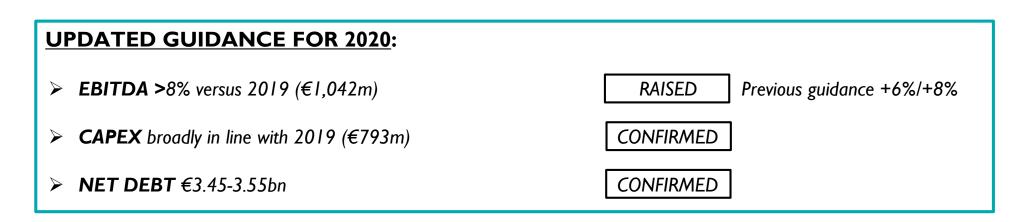
- ✓ Successful placement of a €500m bond issue, with a term of 9 years and paying interest of 0.50% (January 2020).
- ✓ Signature of an agreement to acquire 51% of «Alto Sangro Distribuzione Gas» (537 km of network, 34,000 redelivery points in the province of l'Aquila). (March 2020)
- ✓ Acquisition of 60% of «Ferrocart» and «Cavallari» (which owns 100% of Multigreen) 4 waste storage, treatment and sorting plants, handling 145 thousand tonnes per year (April 2020)
- Acquisition of 70% of Simam, a leader in the design, construction and operation of liquid waste treatment plants and in the delivery of environmental and remediation projects, offering integrated high-tech solutions (May 2020)
- Acquisition of photovoltaic plants continues, with total installed capacity amounting to up to 45 MWp. Development of primary market projects, 40 MWp already authorised (HI 2020) out of a pipeline of over 400 MWp
- ✓ Fitch's confirmation of Acea's rating of «BBB+» with a «Stable» outlook. (May 2020)
- Standard Ethics has upgraded the outlook for Acea from "Stable" to "Positive". The rating is "EE-" (July 2020).
 Acea is a member of the SE European Multi-Utilities index.



Executive summary

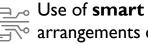
HIGH RESILIENCE **IMPACT OF "COVID-19 EMERGENCY"** due to major presence in regulated businesses HI 2020 EBITDA: ALL AREAS OF BUSINESS PROVED RESILIENT TO THE CRISIS. EBITDA from regulated 86% THE GROUP CONTINUES TO SEE STRONG GROWTH DESPITE THE businesses NEGATIVE IMPACT OF THE HEALTH EMERGENCY. EBITDA from non-regulated 14% NET WORKING CAPITAL INCREASE OF businesses $\succ \sim \in 60M$ in payment arrears ➤ ~ €60M IN DEFERRED COLLECTION OF REGULATORY ITEMS TO BE ALMOST ENTIRELY RECOVERED BY THE END OF 2020

SOLID FINANCIAL STRUCTURE LIQUIDITY WILL ENABLE US TO MEET OBLIGATIONS FALLING DUE AND SERVICE DEBT BEYOND 2024



Executive summary "Covid-19 emergency": the Acea Group's response in H1 2020





∠ Use of smart working arrangements continued



Guaranteed continuity and efficiency of all the services provided.

Ongoing «dialogue» with local communities and all the Group's stakeholders.



Rollout of **serological testing** for «Covid-19» for 3,000 employees. Over 1,900 tests carried out.

RECOVERY Plan already

launched.

THE EUROPEAN REGULATORY FRAMEWORK IS EVOLVING: GROWTH OPPORTUNITIES

Green Deal - National Energy and Climate Plan - Recovery Fund - "Simplifications" Decree

Utilities will play a central role in the country's «restart». The European Green Deal will help to relaunch investment that will be a key driver of the economic recovery.



Acea confirms its strong commitment to:

- Reducing the infrastructure gap, above all in the water sector in Italy
- Improving the **quality of the services offered**
- Ongoing delivery of **digitalisation**
- Sustainable development
- The energy transition

Plan to double the capacity of the Peschiera Acqueduct included in the "Simplifications" Decree as a "priority project" for Italy.

HI 2020 financial highlights

(€m)	HI 2020 (a)	HI 2019 (b)	% change (a/b)
Consolidated revenue	1,622.0	1,553.1	+4.4%
EBITDA	568.7	502.6	+13.2%
EBIT	277.4	260.2	+6.6%
Group net profit	143.8	143.0	+0.6%

•	EXCELLENT PERFORMANCE OF REGULATED
	BUSINESSES (Water, Electricity Distribution)

- ABILITY TO RECOVER OF NON-REGULATED ACTIVITIES MOST EXPOSED TO THE CRISIS
- CONSOLIDATION OF ACQUEDOTTO DEL FIORA (AdF)
- CONTRIBUTION FROM NEW ACQUISITIONS

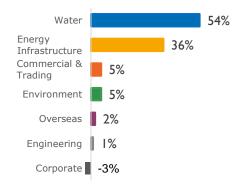
Average Group workforce

Capex		410.6 342	.0 +20.1%		HI 2020	HI 2019	С
oup on				_	7,909	6,611	+
(€m)	30 June 2020 (a)	31 Dec 2019 (b)	30 June 2019 (c)	% change (a/b)	% change (a/c)		
Net debt	3,527.5	3,062.8	2,842.5	+15.2%	+24.1%		

* The increase in the workforce is primarily due to changes in scope (AdF +402; Acea Perù +437; Environment +172; Simam +132)



EBITDA HI 2020



Contribution to EBITDA of consolidation of AdF, Consorcio Agua Azul and new acquisitions

(€m)	HI 2020	HI 2019
AdF	30.6	^^2.6
Consorcio Agua Azul	5.0	^^0.6
Pescara Distribuzione Gas	1.1	0.5
Demap	2.0	-
Berg	1.1	-
Ferrocart/Cavallari/Multigreen	1.6	-
Simam	1.1	-
Photovoltaic	5.7	-
TOTAL	48.2	3.7

EBITDA (€m) 5.9** 12.8 568.7 61.4* 502.6 (1.4) (7.3) (5.3) HI 2019 Water Energy Commercial & Overseas Other^ Environment HI 2020 Trading Infrastructure 2 (\cap) \bigcirc $\langle A \rangle$ ((305.4 206.1 29.8 26.2 13.8 (12.6) EBITDA (€m)

* Line-by-line consolidation of AdF

** Line-by-line consolidation of Consorcio Agua Azul, following the increase in the interest to 44%

^ Engineering, Corporate

^^ Contribution from consolidation using the equity method

Including gas distribution

KEY HIGHLIGHTS

 Agreement for Acquisition of 51% of "Alto Sangro Distribuzione Gas"

EBITDA GROWTH

- Application of Tariff Regime for third regulatory period 2020-2023 (Arera Resolution 580/2019):
 - effect of investment in growth
 - no award of bonus for commercial quality (€16.8m), offset by recognition of new cost components (including those relating to sludge disposal)
- Line-by-line consolidation of AdF (from October 2019): +€28.0m
- Acquisition of Pescara Distribuzione Gas (March 2019): +€0.6m

(€m)	HI 2020 (a)	HI 2019 (b)	% change (a/b)
EBITDA	305.4	244.0	+25.2%
Acea ATO2	200.8	176.8	+13.6%
Acea ATO5	15.7	13.1	+19.8%
Gori	39.5	34.2	+15.5%
AdF	30.6	2.6	n/s
Equity-accounted water companies	15.8	15.2	+3.9%
Other consolidated water companies	1.9	1.6	+18.8%
Pescara Distribuzione Gas	1.1	0.5	n/s
Capex	229.2	168.3	+36.2%

EBITDA main drivers

Energy Infrastructure

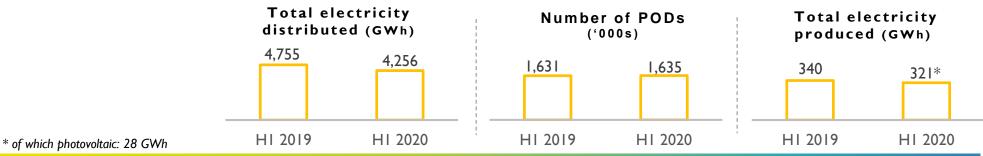
KEY HIGHLIGHTS

- Acquisition of new photovoltaic plants on the secondary market, increasing total capacity to ~45 MWp
- 40 MWp on primary market already authorised

EBITDA GROWTH

- Distribution: +€13.1m (primarily due to tariff and regulatory effects)
- Public Lighting: +€1.0m (new lighting points)
 - Generation: -€1.3m:
 - Declining volumes and sharp fall in energy market prices, partly due to Covid-19 emergency
 - Fhotovoltaic +€5.7m

(€m)	HI 2020 (a)	HI 2019 (b)	% change (a/b)
EBITDA	206.1	193.3	+6.6%
- Distribution	181.3	168.2	+7.8%
- Generation	24.1	25.4	-5.1%
- Public Lighting	0.7	-0.3	n/s
Сарех	141.3	133.4	+5.9%



HI 2020 Results 8

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EBITDA main drivers



EBITDA

drivers

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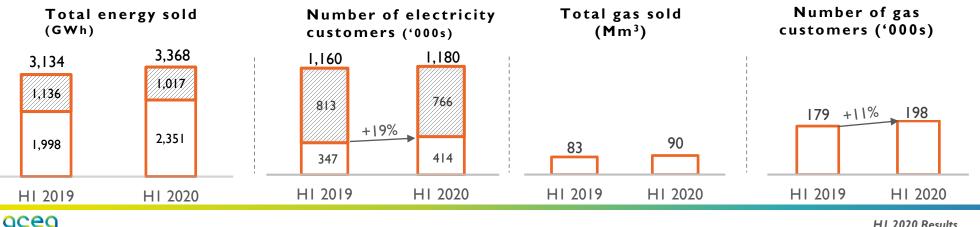
Commercial & Trading KEY HIGHLIGHTS

- Increased customer base on free market.
- Ability to recover from an emergency situation, offsetting impact of enhanced protection market regulation and reduced consumption of business customers

EBITDA

- Increased margin on free market: greater number of mass market customers
- Reduction in margin on enhanced protection market: revised mechanism for compensating for delinquent accounts (ARERA Resolution 100/2020)
- Reduction in business customers' consumption in March-June period due to Covid-19 emergency

Enhanced protection market Free market



(€m)	HI 2020 (a)	HI 2019 (b)	% change (a/b)
EBITDA	29.8	31.2	-4.5%
Сарех	17.4	18.5	-5.9%

HI 2020 Results

() Environment

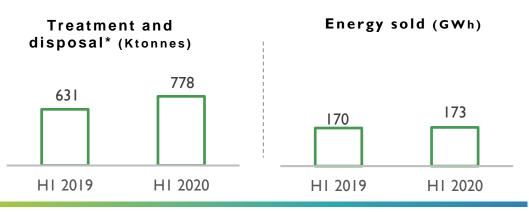
KEY HIGHLIGHTS HI 2020

 Acquisition of 60% of Ferrocart/Cavallari/ Multigreen (waste storage, treatment and sorting)

EBITDA

- Acquisition of Demap (July 2019): +€2.0m
- Acquisition of Berg (October 2019): +€1.1m
- Acquisition of Ferrocart/Cavallari/Multigreen (April 2020): +€1.6m
- Increase in disposal tariffs and volume
- End of CIP6 incentives from 1 August 2019 (-€18.0m)

(€m)		HI 2020 (a)	HI 2019 (b)	% change (a/b)
EBITDA		26.2	33.5	-21.8%
of which:	Demap	2.0	-	n/s
	Berg	1.1	-	n/s
	Ferrocart/Cavallari/ Multigreen	1.6	-	n/s
Capex		9.5	10.6	-10.4%

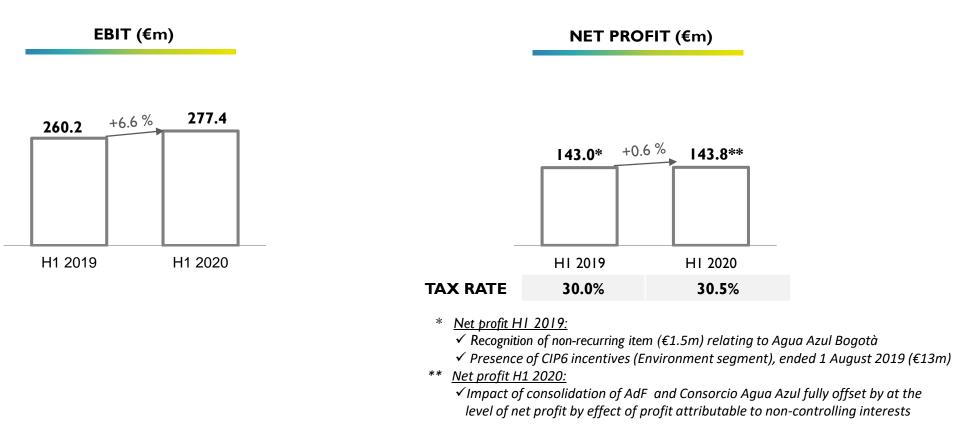


EBITDA main drivers

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* Includes ash disposed of

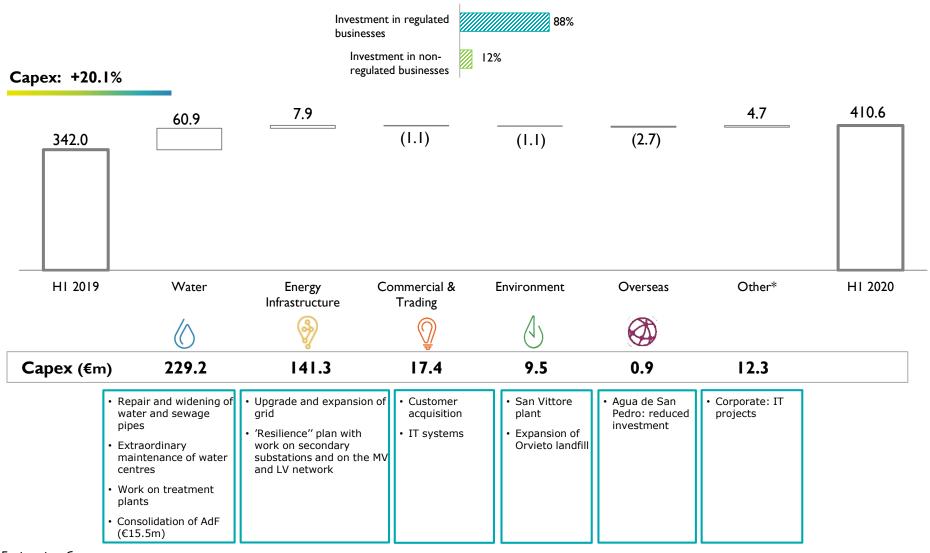
EBIT and net profit



(€m)	HI 2020	HI 2019	% change	
Depreciation	239.9	200.1	+19.9%	Consolidation of AdF (€13.0m) Increased capex, above all in Water segment
Write-downs	43.8	36.0	+21.7%	➡ Effect of Covid-19 emergency and consolidation of AdF (€0.9m)
Provisions	7.5	6.3	+19.0%	Consolidation of AdF (€0.7m)
Total	291.2	242.4	+20.1%	

Сарех

Growth in capex on regulated activities continues



* Engineering, Corporate

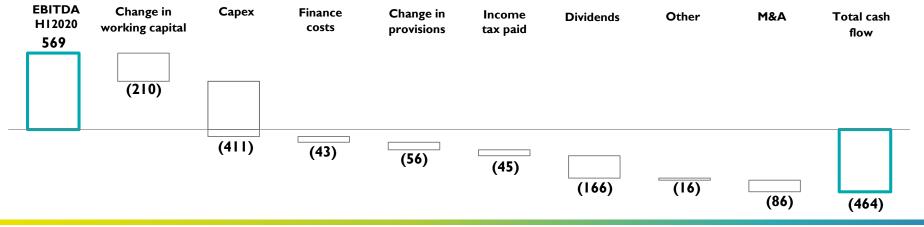


Cash flow Continued focus on reducing working capital

	HI 2020	HI 2019
EBITDA	569	503
Change in working capital	(210)	(96)
Сарех	(411)	(342)
FREE CASH FLOW	(52)	65
Net finance income/(costs)	(43)	(43)
Change in provisions	(56)	(54)
Income tax paid	(45)	-
Dividends	(166)	(151)
Other	(16)	(19)
M&A	(86)	(15)
IFRS 16	-	(57)
TOTAL CASH FLOW	(464)	(274)

The increase in net working capital in HI 2020 is primarily due:

- seasonal effects
- Covid-19 emergency:
 - ✓ payments in arrears at Acea Energia and the water companies (~€60m)
 - ✓ deferred collection of regulatory items (~€60m)



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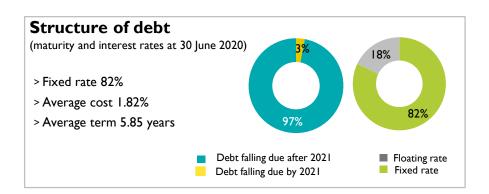
Net debt

(€m)	30 June 2020 (a)	31 Dec 2019 (b)	30 June 2019 (c)	Change (a-b)	Change (a-c)
Net debt	3,527.5	3,062.8	2,842.5	464.7	685.0
Medium/long-term	4,095.8	3,523.3	3,431.1	572.5	664.7
Short-term	(568.3)	(460.5)	(588.6)	(107.8)	20.3

NET DEBT/ EBITDA LTM 30 June 2020

3.2x

29 January 2020 – Issue of bonds worth €500m under EMTN. Bonds have a 9-year term and pay a fixed rate of 0.50%

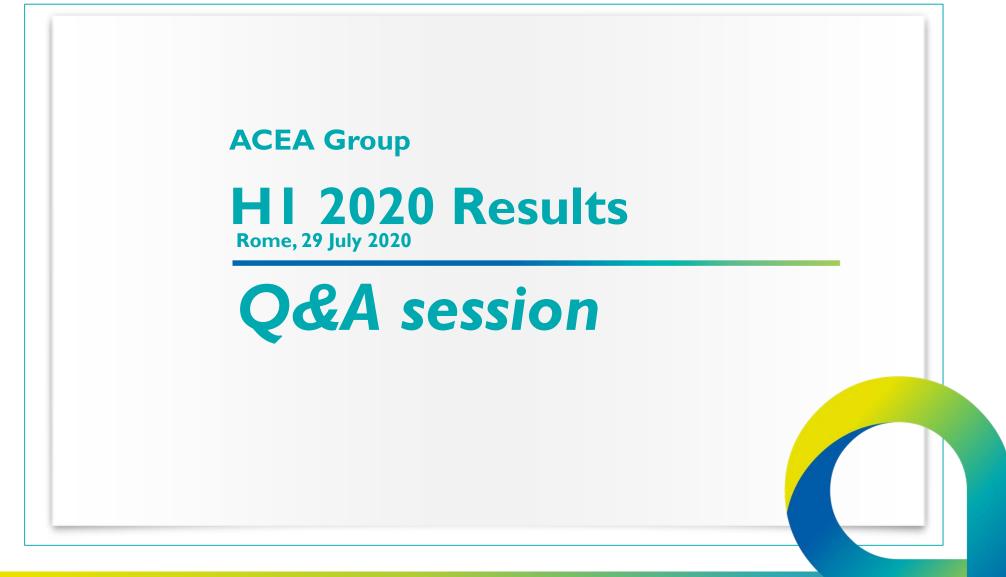






ACEA Group







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